The Museum had a very successful fiscal year 2009. Trustees adopted a new mission statement, which articulated the importance of engineering as an equal to science, and the Museum continued to work to bring this message to children and adults nationally.

Staff from the Museum worked diligently this year to ensure that diverse populations have access to top-quality science and engineering education. For example, the Museum’s Street Team reached more than 3,000 individuals (including approximately 1,000 teens) through science, technology, education, and mathematics activities at fairs throughout Boston and beyond. In addition, we bring diverse groups to the Museum via activities like the SLAM showcase (science, literature, arts, and math), which reaches approximately 400 people, including teens, parents, teachers, and school principals.

We also honored Pulitzer Prizewinning author Thomas L. Friedman with the 2009 Washburn Award. In accepting the honor, Friedman spoke about sustainability as a priority of the Museum as well. This year, for instance, we installed wind turbines on the roof—just one of the many steps we are taking to “green” the Museum.

We are very grateful for the 6% growth in attendance the Museum experienced this year; it is heartening to know that so many children and adults are inspired to learn about science and engineering. Support from our corporate partners is truly important as well—in fiscal year 2009 we experienced a 101% increase from last year as we renewed two Premier Partners, Harvard Pilgrim Health Care and The MathWorks. In addition, our corporate membership program for the first time brought in more than $1 million.

Financially, the Museum is on firm footing. Unrestricted income finished $2.3 million ahead of fiscal year 2008 while unrestricted expenses were up only slightly from last year due to close management of the budget. As a result of both the revenue increases and tight expense control, the Museum’s operating budget generated a surplus that permitted the funding of deferred maintenance and information technology needs.

Thousands of children nationally benefit from the Museum’s programs and curricula. We are committed to ensuring that we ignite a passion for science and engineering in youth and adults alike, and we look forward to sharing with you in the coming year some of the steps we are taking to ensure this vital mission continues.

Deborah Dunire
Paul Egerman
Jonathan A. Fleming
Hein Grauer
Leslie E. Gratz
Daphne Hatzopoulos
Ann Kara
Donald M. Keaten
Brian T. Kriane
Wendy W. Kistler
Michael E. Kalawski
Leo X. Lu
William A. Lowell
Howard Masting
Elizabeth Moore
Sandra M. Moore
Laura Barket Morse
Finley H. Perry Jr.
Thomas J. Florence
John F. Rane
Mitchel J. Reissink
John C. Ruffinford
Matthew D. Sheld
Malcolm L. Sherman
Lawrence A. Siff
Iris Stepanian
Hans A. Termeer
Har R. Tien
Gail E. York

NON- ELECTED TRUSTEES
Jeffrey A. Isaacs
Richard L. Andrews
Howard M. Anderson
Harry P. Becton Jr.
Jeffrey R. Beir
Jean M. Borthrom
Vena B. Bower
Richard M. Burns Jr.
Joseph Campbell
Richard A. Carpenter
Michael A. Champa
Stephen E. Coll
James Daniel
Jasmine Dehghandi
Sally L. Das
Gary T. Diamlo
Richard A. DiPerna

EX OFFICIO TRUSTEES
Mitchell D. Chester
Richard K. Sullivan Jr.

TRUSTEES EMERITI
Edward J. Brudnick Jr.
Jane C. Bradley
Truman S. Caesar
Bri J. Dwekoff
Daniel W. Ellis
M. Doster Gardner
Diane R. Gordon
John D. Hamilton Jr.
Juli E. Henry
Emily C. Hens
Frederick L. Hovey Jr.
Kenneth J. Novack
Jean C. Sull
Samuel D. Thier

HALF-TRUSTEES
Irv Krause
Ranch C. Kimball
Wayne M. Kennard
Jeffrey Behrens
No Non-elected Voting Trustees

* Deceased
2009 FAST FACTS

$49.8 million operating budget
$77.9 million endowment
$15.6 million philanthropic contributions
305 full-time employees
45 part-time employees
147 temporary employees
659 volunteers contributed more than 48,889 hours last year, the equivalent in volunteer hours of 24 full-time staff
1.5 million visitors: the most visited cultural attraction in Boston
47,600 member households
204 corporate members
186,000 children took school field trips to the Museum
81,000 students served by Traveling Programs
21,000 children attended a Museum overnight program

Rated #3 of the ten best science centers in 2008 by Parents Magazine

PHILANTHROPIC CONTRIBUTIONS

<table>
<thead>
<tr>
<th>Source</th>
<th>Contributions</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporations</td>
<td>$12,460,493</td>
<td>16%</td>
<td></td>
</tr>
<tr>
<td>Corporations</td>
<td>$775,000</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>Corporations</td>
<td>$1,999,549</td>
<td>13%</td>
<td></td>
</tr>
<tr>
<td>Corporations</td>
<td>$1,036,500</td>
<td>7%</td>
<td></td>
</tr>
<tr>
<td>Foundations</td>
<td>$967,000</td>
<td>6%</td>
<td></td>
</tr>
<tr>
<td>Government</td>
<td>$683,732</td>
<td>4%</td>
<td></td>
</tr>
<tr>
<td>Major Gifts</td>
<td>$4,406,014</td>
<td>28%</td>
<td></td>
</tr>
<tr>
<td>Annual Giving</td>
<td>$2,457,206</td>
<td>16%</td>
<td></td>
</tr>
<tr>
<td>Designation Pending</td>
<td>$439,500</td>
<td>3%</td>
<td></td>
</tr>
<tr>
<td>Planned Giving</td>
<td>$134,670</td>
<td>1%</td>
<td></td>
</tr>
<tr>
<td>Realized Bequests</td>
<td>$118,266</td>
<td>1%</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>$39,725</td>
<td>0%</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$15,517,855</strong></td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

Distinct Donor Count: 2,801

MUSEUM OF SCIENCE

SENIOR MANAGEMENT TEAM

President and Director
Ioannis N. Miaoulis
Chief Operating Officer
Wayne M. Bouchard
Senior Vice President, Advancement
Lawrence Bell
Chief Financial Officer
Alison Kinney
Senior Vice President, Strategic Initiatives
Cynthia G. Mackey
Vice President, Visitor Services and Operations
Jonathan E. Binkley
Vice President, Education
Paul M. Forti
Vice President, Human Resources
Scott S. O’Brien
Manager, Office of the President and Trustee and Overseer Relations
Amelia Birko
dyce

2009 HIGHLIGHTS

- Largest-ever gift to engage women and girls in science (see page 24).
- Highest number of member visits ever, at 361,000.
- Engineering is Elementary® curriculum reached 1 million students in 50 states.
- Washburn Award recipient Thomas L. Friedman drew record crowds.
- Largest-ever gift in support of the Discovery Center.
- Two six-figure leadership gifts from trustees supported the Enterprise Fund and revision of the master plan.
- Sold-out Women in Science luncheons featured the presidents of MIT and Woods Hole Oceanographic Institution.
- One of only four nearly complete Triceratops skeletons in the world loaned to Museum.
- First-ever corporate awards breakfast honored companies for ongoing support.
- The Museum launched a new magazine for donors.

ENDOWMENT MARKET VALUE JUNE 30

<table>
<thead>
<tr>
<th>Year</th>
<th>Endowment Market Value ($ in thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$103,634,000</td>
</tr>
<tr>
<td>2008</td>
<td>$97,479,000</td>
</tr>
<tr>
<td>2009</td>
<td>$77,856,000</td>
</tr>
</tbody>
</table>

FISCAL YEAR 2009 SOURCES OF OPERATING FUNDS $49,826,000

- Operating Income: Support $10,247,000
- Operating Expenses: Program Services $31,846,000
- Total Operating Income $49,836,000
- Total Operating Expenses $49,828,000
- Net Operating Income $8,000

FISCAL YEAR 2009 USES OF OPERATING FUNDS $49,828,000

- Operating Income: Support $10,247,000
- Operating Expenses: Program Services $31,846,000
- Total Operating Income $49,836,000
- Total Operating Expenses $49,828,000
- Net Operating Income $8,000

Photo Credits

Cover © Derek Welk
Back © Tom Kates